Consolidated Financial Statements (With Supplementary Information) and Independent Auditor's Report

June 30, 2021 and 2020



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### **Independent Auditor's Report**

To the Board of Directors Liberation Programs, Inc.

Report on the Consolidated Financial Statements

We have audited the accompanying consolidated financial statements of Liberation Programs, Inc. and Associated Organizations, which comprise the consolidated statements of financial position as of June 30, 2021 and 2020, and the related consolidated statements of activities, functional expenses, changes in net assets and cash flows for the years then ended, and the related notes to the consolidated financial statements.

Management's Responsibility for the Consolidated Financial Statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation and maintenance of internal control relevant to the preparation and fair presentation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

### Auditor's Responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audits. We conducted our audits in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards* issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement. The consolidated financial statements of Elmcrest Terrace Supportive Housing, LLC and Elmcrest Terrace Limited Partnership were not audited in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



### Opinion

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Liberation Programs, Inc. and Associated Organizations as of June 30, 2021 and 2020, and the changes in their net assets and their cash flows for the years then ended in accordance with accounting principles generally accepted in the United States of America.

### Report on Supplementary Information

Our audits were conducted for the purpose of forming an opinion on the consolidated financial statements as a whole. The consolidating information included on pages 23 to 29 is presented for purposes of additional analysis of the consolidated financial statements rather than to present the financial position and results of operations of the individual entities and it is not a required part of the consolidated financial statements. Such information is the responsibility of management, was derived from, and relates directly to the underlying accounting and other records used to prepare the consolidated financial statements. The consolidating information has been subjected to the auditing procedures applied in the audits of the consolidated financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the consolidated financial statements or to the consolidated financial statements themselves, and other additional procedures in accordance with auditing standards generally accepted in the United States of America. In our opinion, the consolidating information is fairly stated in all material respects in relation to the consolidated financial statements as a whole.

### Other Reporting Required by Government Auditing Standards

In accordance with *Government Auditing Standards*, we have also issued our report dated December 22, 2021, on our consideration of Liberation Programs, Inc. and Associated Organizations' internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, grant agreements and other matters. The purpose of that report is solely to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the effectiveness of Liberation Programs, Inc. and Associated Organizations' internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering Liberation Programs, Inc. and Associated Organizations' internal control over financial reporting and compliance.

Hartford, Connecticut December 22, 2021

ohnReznickLLP

### Consolidated Statements of Financial Position June 30, 2021 and 2020

### <u>Assets</u>

	 2021	2020
Current assets Cash Accounts receivable, net Grants receivable Other receivables Prepaid expenses	\$ 2,432,590 855,823 303,828 67,894 69,631	\$ 1,665,443 1,013,150 92,869 85,473 162,976
Total current assets	 3,729,766	3,019,911
Property and equipment, net	11,822,840	 12,419,975
Other assets Investments Security and other deposits Tax credit monitoring fees, net of accumulated amortization of \$42,588 and \$36,506	25,484 228,014 48,703	530,943 228,310 54,785
Total other assets	 302,201	814,038
Total assets	\$ 15,854,807	\$ 16,253,924
Liabilities and Net Assets/Equity		
Current liabilities  Notes payable - current portion Refundable advance - PPP Refundable advance - grants Accounts payable and accrued liabilities  Total current liabilities	\$ 61,794 - 27,315 1,422,024 1,511,133	\$ 58,781 1,030,600 18,084 1,375,618 2,483,083
Notes payable, net  Total liabilities	4,601,374 6,112,507	4,636,653         7,119,736
Net assets/equity Without donor restrictions Total Liberation Programs, Inc. and Associated Organizations net assets	6,731,503	5,812,412
Non-controlling interest	3,010,797	3,321,776
Total net assets/equity	9,742,300	 9,134,188
Total liabilities and net assets/equity	\$ 15,854,807	\$ 16,253,924

See Notes to Consolidated Financial Statements.

### Consolidated Statements of Activities Years Ended June 30, 2021 and 2020

	 2021	2020
Revenues without donor restrictions and other support Net patient service revenue	\$ 6,128,543	\$ 6,483,096
DMHAS grant	2,895,048	2,729,632
Other federal and state funding  Contribution - PPP	1,114,672 1,030,600	256,870
Municipal grants	187,465	156,449
United Way contributions	52,461	50,583
Other contributions	363,631	245,041
Special events	242,995	324,648
In-kind contributions	28,001	68,387
Rental income	345,709	378,957
Other income	 21,883	 38,103
Total revenues without donor restrictions and other support	 12,411,008	 10,731,766
Expenses		
Program services	9,172,088	8,630,872
Management and general	1,889,867	1,560,206
Fundraising	163,716	209,537
Depreciation	 535,406	 560,297
Total expenses	 11,761,077	 10,960,912
Operating income (loss)	 649,931	(229,146)
Nonoperating activity		
Loss on sale of property and equipment	 (41,819)	 (56,233)
Total nonoperating activity	(41,819)	(56,233)
Change in net assets	\$ 608,112	\$ (285,379)

### Consolidated Statement of Functional Expenses Year Ended June 30, 2021

							Suppo	orting services					
		Program	servic	es		Managemen	t and g	general	Fu	ndraising			
		iberation	Elmc	rest Terrace	_	Liberation Elmcrest Terrace Liberation		beration					
		ograms, Inc.		upportive		grams, Inc.		Supportive		grams, Inc.			
		l Associated		using, LLC	and	l Associated		using, LLC	and	Associated		onsolidating	
	Or	ganizations	and	Subsidiary	Or	ganizations	and	l Subsidiary	Org	anizations	E	liminations	 Total
Expenses													
Salaries	\$	5,449,928	\$	90,584	\$	838,528	\$	-	\$	111,059	\$	-	\$ 6,490,099
Employee benefits and payroll taxes		1,209,718		13,496		276,092				31,201			 1,530,507
Total salaries and related expenses		6,659,646		104,080		1,114,620				142,260			8,020,606
Other expenses													
Contractual and professional services		197,749		27,609		167,474		-		25		(1,000)	391,857
Facilities and equipment rentals, repairs and taxes		445,370		72,036		429,039		-		3,281		-	949,726
Other rental expenses - Elmcrest Terrace		-		58,887		-		43,290		-		(42,000)	60,177
Utilities and communications		230,231		66,399		33,720		-		-		-	330,350
Supplies		605,582		6,844		78,895		-		15,927		-	707,248
General insurance		149,443		37,876		14,014		-		-		-	201,333
Other expenses		317,182		468		8,815		-		2,223		(2,795)	325,893
Provision for uncollectible accounts		21,950		17,610		-		-		-		-	39,560
Interest		128,668		42,290		-		-		-		(38)	170,920
In-kind expenses		28,001		-						-			 28,001
Total other expenses		2,124,176		330,019		731,957		43,290		21,456		(45,833)	 3,205,065
Total expenses before depreciation		8,783,822		434,099		1,846,577		43,290		163,716		(45,833)	11,225,671
Depreciation		322,678		184,692		28,036							 535,406
Total expenses	\$	9,106,500	\$	618,791	\$	1,874,613	\$	43,290	\$	163,716	\$	(45,833)	\$ 11,761,077

### Consolidated Statement of Functional Expenses Year Ended June 30, 2020

				Supporting services								
	Progr	am ser	vices	Management and gene			eneral	Fu	ndraising			
	Liberation Programs, Inc. and Associated Organizations		Imcrest Terrace Supportive ousing, LLC and Subsidiary	Prog and A	beration grams, Inc. Associated anizations	S Hous	crest Terrace Supportive sing, LLC and Subsidiary	Liberation Programs, Inc. and Associated Organizations		Consolidating Eliminations		Total
Expenses Salaries Employee benefits and payroll taxes	\$ 4,799,455 1,171,214		40,770 13,567	\$	735,339 172,409	\$	<u>-</u>	\$	144,765 42,283	\$	- -	\$ 5,720,329 1,399,473
Total salaries and related expenses	5,970,669	<u> </u>	54,337		907,748		-		187,048		_	7,119,802
Other expenses Contractual and professional services Facilities and equipment rentals, repairs and taxes Other rental expenses - Elmcrest Terrace Utilities and communications Supplies General insurance Other expenses Provision for uncollectible accounts Interest In-kind expenses	172,866 432,13° - 251,128 826,83° 123,100° 191,93° 32,19° 135,274 68,38°	1 3 1 2 1 1 1	41,842 50,756 144,916 77,802 30,853 17,576 17,415 - 35,713		132,538 318,039 - 17,446 27,370 12,122 88,211 - -		- - 56,732 - - - - - - -		6,490 2,730 - 43 1,134 - 12,092 - -		(42,000) - - - (2,842) - -	353,730 803,656 159,648 346,419 886,188 152,800 306,807 32,191 170,987 68,387
Total other expenses	2,233,835	<u> </u>	416,873		595,726		56,732		22,489		(44,842)	 3,280,813
Total expenses before depreciation	8,204,504	4	471,210		1,503,474		56,732		209,537		(44,842)	10,400,615
Depreciation	363,299	<u> </u>	192,173		4,825				_			560,297
Total expenses	\$ 8,567,800	3 \$	663,383	\$	1,508,299	\$	56,732	\$	209,537	\$	(44,842)	\$ 10,960,912

## Consolidated Statements of Changes in Net Assets Years Ended June 30, 2021 and 2020

	Without donor restrictions		No	n-controlling interest	Total
Net assets/equity, June 30, 2019	\$	5,761,667	\$	3,657,900	\$ 9,419,567
Changes in net assets		50,745		(336,124)	 (285,379)
Net assets/equity, June 30, 2020		5,812,412		3,321,776	9,134,188
Changes in net assets		919,091		(310,979)	608,112
Net assets/equity, June 30, 2021	\$	6,731,503	\$	3,010,797	\$ 9,742,300

### Consolidated Statements of Cash Flows Years Ended June 30, 2021 and 2020

	2021	 2020
Cash flows from operating activities		
Changes in net assets  Adjustments to reconcile changes in net assets to net cash	\$ 608,112	\$ (285,379)
provided by operating activities	505 400	500 007
Depreciation Unrealized gain on investments	535,406	560,297
Contribution - PPP	(4,541) (1,030,600)	(271)
Amortization of financing fees	4,529	4,531
Amortization of tax credit monitoring fees	6,082	6,086
Deferred interest	21,569	21,528
Loss on sale of property and equipment	41,819	56,233
Provision for uncollectible accounts Changes in	39,560	32,191
Accounts receivable	117,767	(641,062)
Grants receivable	(210,959)	6,347
Other receivables	17,579	(27,630)
Prepaid expenses Security and other deposits	93,345 296	(75,963) (7.351)
Accounts payable and accrued expenses	46,406	(7,351) 377,868
Refundable advance - PPP		1,030,600
Refundable advance - grants	 9,231	18,084
Net cash provided by operating activities	 295,601	1,076,109
Cash flows from investing activities		
Proceeds from sale of investments	510,000	-
Proceeds from sale of property and equipment	318,524	150,000
Capital expenditures	 (298,614)	 (446,868)
Net cash provided by (used in) investing activities	 529,910	 (296,868)
Cash flows from financing activities		
Principal payments on long-term debt	 (58,364)	 (43,374)
Net cash used in financing activities	 (58,364)	 (43,374)
Net increase in cash	767,147	735,867
Cash, beginning	1,665,443	929,576
Cash, end	\$ 2,432,590	\$ 1,665,443
Supplemental disclosure of cash flows information		
Interest paid	\$ 128,668	\$ 131,575

See Notes to Consolidated Financial Statements.

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

### Note 1 - The Organization

Liberation Programs, Inc. and Associated Organizations ("Liberation Programs" or the "Organization") is a substance abuse prevention and treatment organization servicing individuals and families throughout Southern Fairfield County in the State of Connecticut. The mission of the Organization is to strengthen communities through programs that prevent substance abuse, empower persons with drug and alcohol dependency to achieve sustained recovery, and support the loved ones of those struggling with addiction.

### Note 2 - Summary of significant accounting policies

### **Consolidation policy**

The consolidated financial statements of Liberation Programs, Inc. and Associated Organizations include the consolidated financial statements of Liberation Programs, Inc. and its affiliates, Friends of Liberation Programs, Inc. and LMG Investments, Inc., entities with which it shares common control and common economic interests, as well as the consolidated financial statements of its majority-owned subsidiary, Elmcrest Terrace Supportive Housing, LLC and its subsidiary. All intercompany activity is eliminated in consolidation.

Elmcrest Terrace Supportive Housing, LLC is the general partner of its subsidiary, Elmcrest Terrace Limited Partnership, a limited partnership formed for converting a property located on Elmcrest Terrace in Norwalk, Connecticut, and formerly owned by Friends of Liberation Programs, Inc., into affordable low-income housing. Elmcrest Terrace Supportive Housing, LLC's liability is limited to the capital contributions plus any amounts guaranteed (see Note 7). The equity attributed to the limited partner investment in the Partnership is reflected as the noncontrolling interest in the consolidated financial statements.

#### Basis of presentation

The accompanying consolidated financial statements of the Organization have been prepared on the accrual basis of accounting in accordance with accounting principles generally accepted in the United States of America ("GAAP"). The Organization reports information regarding its financial position and activities according to the following net asset categories:

<u>Net assets without donor restrictions</u> - Net assets without donor restrictions represent available resources other than donor-restricted contributions. Included in net assets without donor restrictions are funds that may be earmarked for specific purposes.

<u>Net assets with donor restrictions</u> - Net assets subject to donor- (or certain grantor-) imposed restrictions are temporary in nature, such as those that will be met by the passage of time or other events specified by the donor. Other donor-imposed restrictions are perpetual in nature, where the donor stipulates that resources be maintained in perpetuity. There were no net assets with donor restrictions at June 30, 2021 and 2020.

### **Contributions**

Transactions where the resource provider often receive value indirectly by providing a societal benefit, although the societal benefit is not considered to be of commensurate value, are deemed to be contributions. Contributions are classified as either conditional or unconditional. A conditional contribution is a transaction where the Organization has to overcome a barrier or hurdle to be entitled to the resource and the resource provider is released from the obligation to fund or has the right of return of any advanced funding if the Organization fails to overcome the barrier. The

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

Organization recognizes the contribution revenue upon overcoming the barrier or hurdle. Any funding received prior to overcoming the barrier is recognized as refundable advance.

Unconditional contributions are recognized as revenue and receivable when the commitment to contribute is received.

Conditional and unconditional contributions are recorded as either with donor restriction or without donor restriction. Contributions are recognized as contributions with donor restrictions if they are received with donor stipulations that limit the use of the donated asset. Contributions received with no donor stipulations are recorded as contributions without donor restrictions. When a donor restriction expires, that is, when a stipulated time restriction ends or purpose restriction is accomplished, net assets with donor restrictions are reclassified as net assets without donor restrictions and are reported in the consolidated statements of activities as net assets released from restriction. Donor-restricted contributions whose conditions and restrictions expire during the same fiscal year are recognized as contributions without donor restrictions.

#### **Grants and contracts**

Revenue from grants and contracts with resource providers such as the government and its agencies, other organizations and private foundations are accounted for either as exchange transactions or as contributions. When the resource provider receives commensurate value in return for the resources transferred to the Organization, the revenue from the grant or contract is accounted for as an exchange transaction in accordance with ASU 2014-09. For purposes of determining whether a transfer of asset is a contribution or an exchange, the Organization deems that the resource provider is not synonymous with the general public, i.e., indirect benefit received by the public as a result of the assets transferred is not deemed equivalent to commensurate value received by the resource provider. Moreover, the execution of a resource provider's mission or the positive sentiment from acting as a donor is not deemed to constitute commensurate value received by a resource provider. Revenue from grants and contracts that are accounted for as exchange transactions is recognized when performance obligations have been satisfied. Grants and contracts awarded for the acquisition of long-lived assets are reported as nonoperating revenue, in the absence of donor stipulations to the contrary, during the fiscal year in which the assets are acquired. Cash received in excess of revenue recognized is recorded as refundable advances.

On the other hand, when the resource provider does not receive commensurate value, the transaction is accounted for as a contribution.

### **Program service fees**

Patient care service revenue is reported at the amount that reflects the consideration to which the Organization expects to be entitled in exchange for providing patient care. These amounts are due from patients, third-party payors (including health insurers and government programs), and others and includes variable consideration for retroactive revenue adjustments due to settlement of audits, reviews, and investigations. Generally, the Organization bills the patients and third-party payors several days after the services are performed. Revenue is recognized as performance obligations are satisfied.

Performance obligations are determined based on the nature of the services provided by the Organization. Revenue for performance obligations satisfied over time is recognized based on actual charges incurred in relation to total expected (or actual) charges. The Organization believes that this method provides a faithful depiction of the transfer of services over the term of the performance obligation based on the inputs needed to satisfy the obligation. Generally, performance obligations satisfied over time relate to patients receiving services. The Organization

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

measures the performance obligation from the commencement of an encounter, to the point when it is no longer required to provide services to that patient, which is generally at the time of completion of the encounter.

Because all of its performance obligations relate to contracts with a duration of less than one year, the Organization has elected to apply the optional exemption provided in FASB Accounting Standards Codification ("ASC") 606-10-50-14a, and therefore, is not required to disclose the aggregate amount of the transaction price allocated to performance obligations that are unsatisfied or partially unsatisfied at the end of the reporting period. The Organization's performance obligations consist primarily of outpatient services that occur within one day of a patient's visit, thus, there were no unsatisfied or partially unsatisfied performance obligations at the end of the reporting period.

The Organization determines the transaction price based on standard charges for goods and services provided, reduced by contractual adjustments provided to third-party payors, discounts provided to uninsured patients in accordance with the Organization's policy, and implicit price concessions provided to uninsured patients. The Organization determines its estimates of contractual adjustments and discounts based on contractual agreements, its discount policies, and historical experience. The Organization determines its estimate of implicit price concessions based on its historical collection experience with this class of patients.

Agreements with third-party payors typically provide for payments at amounts less than established charges. A summary of the payment arrangements with major third-party payors follows:

*Medicare* - Outpatient services are paid using a bundled payment model.

*Medicaid* - Reimbursements for Medicaid services are generally paid at prospectively determined rates per visit or per covered member.

Other - Payment agreements with certain commercial insurance carriers, health maintenance organizations, and preferred provider organizations provide for payment using prospectively determined rates per visit, discounts from established charges, and prospectively determined daily rates.

Laws and regulations concerning government programs, including Medicare and Medicaid, are complex and subject to varying interpretation. As a result of investigations by governmental agencies, various health care organizations have received requests for information and notices regarding alleged noncompliance with those laws and regulations, which, in some instances, have resulted in organizations entering into significant settlement agreements. Compliance with such laws and regulations may also be subject to future government review and interpretation, as well as significant regulatory action, including fines, penalties, and potential exclusion from the related programs. There can be no assurance that regulatory authorities will not challenge the Organization's compliance with these laws and regulations, and it is not possible to determine the impact (if any) such claims or penalties would have upon the Organization. In addition, the contracts the Organization has with commercial payors also provide for retroactive audit and review of claims.

Settlements with third-party payors for retroactive adjustments due to audits, reviews, or investigations are considered variable consideration and are included in the determination of the estimated transaction price for providing patient care. These settlements are estimated based on the terms of the payment agreement with the payor, correspondence from the payor, and the Organization's historical settlement activity, including an assessment to ensure that it is probable

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

that a significant reversal in the amount of cumulative revenue recognized will not occur when the uncertainty associated with the retroactive adjustment is subsequently resolved. Estimated settlements are adjusted in future periods as adjustments become known (that is, new information becomes available), or as years are settled or are no longer subject to such audits, reviews, and investigations. Adjustments arising from a change in the transaction price were not significant for the years ended June 30, 2021 and 2020.

Generally, patients who are covered by third-party payors are responsible for related deductibles and coinsurance, which vary in amount. The Organization also provides services to uninsured patients, and offers those uninsured patients a discount, either by policy or by law, from standard charges. The Organization estimates the transaction price for patients with deductibles and coinsurance and from those who are uninsured based on historical experience and current market conditions. The initial estimate of the transaction price is determined by reducing the standard charge by any contractual adjustments, discounts, and implicit price concessions. Subsequent changes to the estimate of the transaction price are generally recorded as adjustments to patient service revenue in the period of the change. For the years ended June 30, 2021 and 2020, there was no additional revenue recognized due to changes in its estimates of implicit price concessions, discounts, and contractual adjustments for performance obligations satisfied in prior years.

Subsequent changes that are determined to be the result of an adverse change in the patient's ability to pay are recorded as provision for uncollectible accounts.

Consistent with the Organization's mission, care is provided to patients regardless of their ability to pay. Therefore, the Organization has determined it has provided implicit price concessions to uninsured patients and patients with other uninsured balances (for example, copays and deductibles). The implicit price concessions included in estimating the transaction price represent the difference between amounts billed to patients and the amounts the Organization expects to collect based on its collection history with those patients.

The Organization is open to all patients, regardless of their ability to pay. In the ordinary course of business, the Organization renders services to patients who are financially unable to pay for healthcare. The Organization provides care to these patients who meet certain criteria under its sliding fee discount policy without charge or at amounts less than the established rates. Charity care services are computed using a sliding fee scale based on patient income and family size.

The Organization maintains records to identify and monitor the level of sliding fee discount it provides. For uninsured self-pay patients that do not qualify for charity care, the Organization recognizes revenue on the basis of its standard rates for services provided or on the basis of discounted rates, if negotiated or provided by policy. On the basis of historical experience, a significant portion of the Organization's uninsured patients will be unable or unwilling to pay for the services provided. Thus, the Organization records an explicit concession to uninsured patients in the period the services are provided based on historical experience.

Based on the cost of patient services, charity care amounted to approximately \$920,000 and \$1,650,000, respectively, for the years ended June 30, 2021 and 2020.

Such amounts determined to qualify as charity care are not reported as revenue.

The Organization has determined that the nature, amount, timing, and uncertainty of revenue and cash flows are affected by the following factors: payors, geography, service lines, method of reimbursement, and timing of when revenue is recognized.

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

The Organization has elected the practical expedient allowed under FASB ASC 606-10-32-18 and does not adjust the promised amount of consideration from patients and third-party payors for the effects of a significant financing component due to the Organization's expectation that the period between the time the service is provided to a patient and the time that the patient or a third-party payor pays for that service will be one year or less.

The Organization has applied the practical expedient provided by FASB ASC 340-40-25-4 and all incremental customer contract acquisition costs are expensed as they are incurred, as the amortization period of the asset that the Organization otherwise would have recognized is one year or less in duration.

The beginning and ending patient services receivable balances were as follows as of June 30, 2021 and 2020:

	 2021	 2020	 2019
Accounts receivable, net	\$ 855,823	\$ 1,013,150	\$ 404,279

#### Income taxes

Liberation Programs, Inc. and LMG Investments, Inc. are classified by the Internal Revenue Service (the "IRS") as tax-exempt organizations, under Section 501(c)(3) of the Internal Revenue Code. Friends of Liberation Programs, Inc. is classified by the IRS as a tax-exempt organization, under Section 501(c)(2) of the Internal Revenue Code. Accordingly, no provision for income taxes relating to the activities of these entities has been made in the accompanying consolidated financial statements.

Elmcrest Terrace Supportive Housing, LLC is a limited liability company of which Liberation Programs, Inc. is the majority member. The company's sole activity is its general partnership interest in Elmcrest Terrace Limited Partnership. The company has elected to be taxed as a corporation.

Elmcrest Terrace Limited Partnership (the "Partnership") has elected to be treated as a pass-through entity for income tax purposes and, as such, is not subject to income taxes. Rather, all items of taxable income, deductions and tax credits are passed through to and are reported by its owners on their respective income tax returns. The Partnership's federal tax status as a pass-through entity is based on its legal status as a partnership. Accordingly, the Partnership is not required to take any tax positions in order to qualify as a pass-through entity. The Partnership is required to file and does file tax returns with the IRS and other taxing authorities. Accordingly, these consolidated financial statements do not reflect a provision for income taxes and the Partnership has no other tax positions which must be considered for disclosure.

The Organization accounts for uncertainty in income taxes in accordance with the Income Tax Topic of the FASB ASC. The Organization files federal and State of Connecticut income tax returns, which represent the major tax jurisdictions of the Organization. Federal and state tax years 2018 through 2021 remain open for audit under the various statutes of limitations. The Organization does not believe there are any uncertain tax positions at June 30, 2021 and 2020.

If applicable, the Organization would recognize interest and penalties associated with tax matters as part of management and general expenses in the consolidated statements of activities and include accrued interest and penalties in accrued expenses in the consolidated statements of

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

financial position. The Organization did not recognize any interest and penalties associated with the tax matters for the years ended June 30, 2021 and 2020.

### Cash equivalents

The Organization considers all highly liquid investments with an initial maturity of three months or less when acquired to be cash equivalents. There were no cash equivalents at June 30, 2021 and 2020.

#### Investments

The Organization holds investments that consist primarily of equity securities. The Organization reports investments at their current fair value and reflects any gain or loss in the consolidated statements of activities. Gains or losses are considered without donor restrictions unless restricted by donor stipulation or law.

#### **Donated services**

Donated services are recognized if the services received (a) create or enhance nonfinancial assets or (b) require specialized skills, provided by individuals possessing those skills, and would typically need to be purchased if not provided by donation. There were no donated services during the years ended June 30, 2021 and 2020.

### In-kind contributions

The Organization reports gifts of supplies and pharmaceuticals as revenue and support without donor restrictions unless explicit donor stipulations specify how the donated assets must be used. Such supplies and pharmaceuticals totaled \$28,001 and \$68,387 for the years ended June 30, 2021 and 2020, respectively, and are reflected as in-kind contributions on the consolidated statements of activities and as in-kind expenses on the consolidated statement of functional expenses.

#### Property and equipment

Property and equipment are recorded at cost, or in the case of donated assets at estimated fair value, at date of gift, less accumulated depreciation. Expenditures for maintenance and repairs are charged to expense as incurred. Depreciation is calculated using the straight-line method over the estimated useful lives of the assets. The title to certain equipment purchased with government grant funds is held by the grantor, although the Organization has capitalized and depreciated such equipment on its books. The Organization capitalizes all purchases of property and equipment whose cost exceeds \$5,000.

### Tax credit monitoring fees

Costs totaling \$91,291 relating to obtaining low-income housing tax credits are being amortized on a straight-line basis over the mandatory 15-year compliance period. Accumulated amortization totals \$42,588 and \$36,506 at June 30, 2021 and 2020, respectively. Amortization expense for the each of the years ended June 30, 2021 and 2020 was \$6,082 and \$6,086, respectively.

#### **Compensated absences**

Employees of the Organization are entitled to paid vacations depending on job classification, length of service, and other factors. The liability for compensated absences at June 30, 2021 and 2020 was \$253,934 and \$266,555, respectively. Compensated absences are included in the accounts payable and accrued liabilities caption in the consolidated statements of financial position.

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

### **Deferred financing costs**

Deferred financing costs, net of accumulated amortization, are reported as a direct deduction from the face amount of the debt to which such costs relate. Amortization of deferred financing costs is reported as a component of interest expense and is computed using an imputed interest rate on the related loan.

### **Functional expenses**

The consolidated financial statements report certain categories of expenses that are attributable to one or more programs, contracts or administrative functions of the organization. Those expenses include personnel costs (salaries, taxes and benefits) and occupancy costs. Personnel costs are allocated by employee based on time and effort. Occupancy costs are allocated based on square footage occupied for a program.

#### Use of estimates

The preparation of consolidated financial statements in conformity with GAAP requires management to make estimates and assumptions that affect certain reported amounts and disclosures. The Organization regularly assesses these estimates and, while actual results may differ from these estimates, management believes that material changes will not occur in the near term.

### Subsequent events

Management has reviewed subsequent events through December 22, 2021, which is the date the consolidated financial statements were approved and available for issuance.

### Note 3 - Liquidity

The Organization regularly monitors liquidity required to meet its annual operating needs and other contractual commitments while also striving to maximize the return on investment of its funds not required for annual operations. As of June 30, 2021 and 2020, the Organization has financial assets available to meet annual operating needs for fiscal year 2022 and 2021 as follows:

	 2021	2020		
Cash Accounts receivable, net Grants receivable Other receivables	\$ 2,432,590 855,823 303,828 67,894	\$	1,665,443 1,013,150 92,869 85,473	
Total	\$ 3,660,135	\$	2,856,935	

These financial assets are not subject to any donor or contractual restrictions.

In addition, the Organization has a line of credit available up to \$300,000 that can be drawn upon if necessary to meet operational activities (see Note 8).

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

### Note 4 - Patient service revenue and receivable, net

The composition of patient services revenue by primary payor for the years ended June 30, 2021 and 2020 is as follows:

	2021	2020		
Medicaid Medicare Private pay Commercial DMHAS-SAGA	\$ 4,015,625 215,953 203,386 737,064 956,515	\$	4,006,532 608,774 248,245 558,829 1,060,716	
	\$ 6,128,543	\$	6,483,096	

Revenue from patient deductibles and coinsurance are included in the preceding categories based on the primary payor.

Patient services receivable consist of amounts due from governmental programs, commercial insurance companies, other group insurance programs and private pay patients. Net patient services receivable consist of the following at June 30, 2021 and 2020:

	 2021	2020		
Medicaid Medicare Private Pay Commercial DMHAS-SAGA	\$ 212,298 70,766 185,761 327,293 88,457	\$	171,082 602,802 142,763 66,557 74,048	
Less allowance for doubtful accounts	\$ 884,575 (45,175) 839,400	\$	1,057,252 (45,175) 1,012,077	

The Organization's concentration of credit risk relating to patient services receivables primarily relate to uninsured patient accounts and patient accounts for which the primary insurance payor has paid, but the patient responsibility amounts remain outstanding. The Organization had no write-offs during the years ended June 30, 2021 and 2020, respectively.

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

### Note 5 - Property and equipment

At June 30, 2021 and 2020, property and equipment consisted of the following:

	Depreciable lives	2021	2020
Land Building and improvements Furniture, fixtures and equipment Vehicles	N/A 10 - 40 years 3 - 10 years 5 years	\$ 1,282,203 16,091,313 1,752,716 355,085	\$ 1,282,203 16,695,277 1,610,822 310,689
Less accumulated depreciation		19,481,317 (7,712,020)	19,898,991 (7,479,016)
Construction in progress	N/A	11,769,297 53,543	12,419,975 
Total		\$ 11,822,840	\$ 12,419,975

Construction in progress consists of building improvements and other projects not yet complete as of the consolidated statements of financial position date. These assets are not placed in service and, thus, are not depreciable.

### Note 6 - Investments

The Organization holds investments that are primarily made up of equity securities which are considered Level 1 investments. Level 1 investments are investments for which inputs to the valuation methodology are unadjusted quoted prices for identical assets or liabilities in active markets that the Organization has the ability to access. The value of the Organization's investments at June 30, 2021 and 2020 was \$25,484 and \$530,943, respectively.

All investments are financial instruments whose fair value can be readily determined. Investments are reported at fair value, which includes adjustments for unrealized gains and losses. Unrealized gains and losses arise from changes in the fair value of investments exclusive of dividend and interest income recognized but not yet received and exclusive of any write-down of the carrying amount of investments because of impairment. Unrealized gains and losses are reported as increases or decreases in net assets without donor restrictions. The Organization's investments are not encumbered by any restrictions from donors or creditors. The fair value is subject to the risks of market and economic conditions.

### Notes to Consolidated Financial Statements June 30, 2021 and 2020

## Note 7 - Long-term notes payable

		2021		2020
Mortgage note, net of unamortized debt issuance costs of \$23,573 and \$27,154 as of June 30, 2021 and 2020, respectively, secured by property at 115-125 Main Street, Stamford, CT which has an approximate net book value of \$798,000 at June 30, 2021. Due in aggregate monthly installments of principal and interest of \$8,217 at an interest rate of 4.97% through February 2043.	\$	1,298,206	\$	1,330,507
Construction mortgage which allows for draws up to \$1,300,000. Monthly payments of interest only at 4.97% were due and payable on the first date of each month, commencing March 1, 2018 to and including February 1, 2020. Commencing on March 1, 2020, principal and interest is payable in equal monthly installments until the maturity date of February 1, 2045. This mortgage is secured by the building at 399-419 Mill Hill Avenue in Bridgeport, Connecticut which has an approximate net book value of \$3,032,000 at June 30, 2021.		1,223,190		1,249,253
Elmcrest Terrace Limited Partnership obtained a loan in the principal amount of \$2,043,320, which bears interest at 1%, compounded annually and payable at maturity on April 1, 2065, net of unamortized loan issuance costs of \$41,602 and \$42,550 as of June 30, 2021 and 2020, respectively. The loan is secured by the underlying property which has a net book value of \$6,537,000 at June 30, 2021.		2,206,947		2,185,378
		4,728,343		4,765,138
Unamortized debt issuance costs Less current portion		65,175 61,794		69,704 58,781
2222 23 3 p.33	\$	4,601,374	\$	4,636,653
	Ψ	7,001,074	Ψ	4,000,000

The scheduled principal payments for the mortgage and notes payable for the five years subsequent to June 30, 2021 and thereafter are as follows:

2022	\$ 61,794
2023	64,960
2024	68,121
2025	71,873
2026	75,458
Thereafter	 4,386,137
Total	\$ 4,728,343

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

#### Note 8 - Line of credit

In January 2018, the Organization obtained a \$300,000 line of credit. The line is secured by all business assets of the Organization. Interest is computed at Prime plus 1% (effective rate - 5.25% at June 30, 2021). There were no borrowings at June 30, 2021 and 2020. The line of credit matures on April 1, 2022.

### Note 9 - Paycheck Protection Program

During 2020, the Organization was granted a \$1,030,600 loan under the Paycheck Protection Program (PPP) administered by a Small Business Administration (SBA) approved partner. The loan is uncollateralized and is fully guaranteed by the Federal government. The Organization was eligible for loan forgiveness of up to 100% of the loan, upon meeting certain requirements. On December 4, 2020, the Organization received full forgiveness of the loan by the SBA. The Organization recognized \$1,030,600 of revenue as a contribution during the year ended June 30, 2021.

### Note 10 - Leases

The Organization has operating leases for office space and copiers with future minimum annual rental payments as follows:

2022	\$ 184,024
2023	62,376
2024	 15,594
	\$ 261,994

The leases expire at various times through October 2023. Rent expense under operating leases for the years ended June 30, 2021 and 2020 was \$293,271 and \$320,592, respectively.

### Note 11 - Employee benefit plan

The Organization sponsors a 401(k) plan for substantially all of its employees. Contributions to the plan are computed as a percentage of eligible employees' basic compensation. Eligible employees may make voluntary contributions to the Plan. Employer contributions and administrative costs charged to expense amounted to \$78,165 and \$61,581 for the years ended June 30, 2021 and 2020, respectively.

### Note 12 - Concentrations

Cash and cash equivalents include all cash balances and all highly liquid investments purchased with a maturity of three months or less when acquired. There were no cash equivalents at June 30, 2021 and 2020. The Organization places its temporary cash balances with federally insured financial institutions. At times, such balances may exceed federally-insured limits.

## Notes to Consolidated Financial Statements June 30, 2021 and 2020

### Note 13 - Commitments and contingencies

Grants require the fulfillment of certain conditions as set forth in the grant instrument. Failure to fulfill the conditions can result in the return of funds to grantors causing unexpended refundable grants. Grant requirements mandate that a percentage of any surplus be returned to the grantors. There were no funds required to be returned to any grantors at June 30, 2021 and 2020. Additionally, DMHAS places certain restrictions on the disposition of assets purchased with funds provided by DMHAS.

Elmcrest Terrace Supportive Housing, LLC, as the general partner of Elmcrest Terrace Limited Partnership, is obligated to fund operating deficits of the Partnership through additional capital contributions up to \$159,000. Operating deficit contributions are payable from cash flow without interest. The guarantee period begins upon rent up stabilization date, which occurred during 2015, and is in effect through approximately 15 years thereafter. There was no requirement to make additional contributions during 2021 and 2020.

The COVID-19 pandemic, whose effects first became known in January 2020, is having a broad and negative impact on commerce and financial markets around the world. The United States and global markets experienced significant declines in value resulting from uncertainty caused by the pandemic. The Organization is closely monitoring its investment portfolio and its liquidity and is actively working to minimize the impact of these declines. The extent of the impact of COVID-19 on the Organization's operational and financial performance will depend on certain developments, including the duration and spread of the outbreak and its impacts on the Organization's patients, employees, and vendors, all of which at present cannot be determined. Accordingly, the extent to which COVID-19 may impact the Organization's financial position and changes in net assets and cash flows is uncertain, and the accompanying consolidated financial statements include no adjustments relating to the effects of this pandemic.

### Note 14 - Professional liability

The Organization maintains insurance coverage for professional liability on a "claims-made" basis. The coverage limits are \$1,000,000 per claim and \$3,000,000 in the aggregate.



# Consolidating Statement of Financial Position June 30, 2021

<u>Assets</u>	Liberation Programs, and Assoce Organizat	Inc. iated	Elmcrest Terrace Supportive Housing, LLC and Subsidiary			nsolidating liminations	Total
Current assets							
Cash	\$ 2,431	,031	\$	1,559	\$	-	\$ 2,432,590
Accounts receivable, net	839	,400		16,423		-	855,823
Grants receivable	303	,828		-		-	303,828
Other receivables	84	,500		11,626		(28,232)	67,894
Prepaid expenses	67	,359 <u> </u>		2,272		-	 69,631
Total current assets	3,726	,118		31,880		(28,232)	3,729,766
Property and equipment, net	5,285	,963		6,536,877			11,822,840
Other assets							
Note receivable	477	,000		-		(477,000)	_
Investment in limited liability company	797	,092		-		(797,092)	-
Investments	25	,484		-		-	25,484
Security and other deposits	20	,750		207,264		-	228,014
Tax credit monitoring fees, net of \$42,588		<u>-</u> .		48,703			48,703
Total other assets	1,320	,326		255,967		(1,274,092)	 302,201
Total assets	\$ 10,332	,407	\$	6,824,724	\$	(1,302,324)	\$ 15,854,807

# Consolidating Statement of Financial Position June 30, 2021

<u>Liabilities and Net Assets/Equity</u>	Prog and	iberation grams, Inc. Associated ganizations	S Ho	crest Terrace supportive susing, LLC I Subsidiary		nsolidating liminations	Total		
Current liabilities Notes payable - current portion Refundable advance - grants	\$	61,794 27,315	\$	- -	\$	- -	\$	61,794 27,315	
Accounts payable and accrued liabilities		1,075,940		374,316		(28,232)		1,422,024	
Total current liabilities		1,165,049		374,316		(28,232)		1,511,133	
Notes payable, net		2,435,855		2,642,519		(477,000)		4,601,374	
Total liabilities		3,600,904		3,016,835		(505,232)		6,112,507	
Net assets/equity Without donor restrictions Total Liberation Programs, Inc. and		6,731,503						6,731,503	
Associated Organizations net assets		6,731,503		-		-		6,731,503	
Controlling interest		-		797,092		(797,092)		-	
Non-controlling interest		-		3,010,797		-		3,010,797	
Total net assets/equity		6,731,503		3,807,889		(797,092)		9,742,300	
Total liabilities and net assets/equity	\$	10,332,407	\$	6,824,724	\$	(1,302,324)	\$	15,854,807	

See Independent Auditor's Report.

# Consolidating Statement of Financial Position June 30, 2020

<u>Assets</u>	Pro and	Liberation Programs, Inc. and Associated Organizations		Elmcrest Terrace Supportive Housing, LLC and Subsidiary		onsolidating liminations	 Total
Current assets							
Cash	\$	1,664,883	\$	560	\$	-	\$ 1,665,443
Accounts receivable, net		1,012,077		1,073		-	1,013,150
Grants receivable		92,869		-		-	92,869
Other receivables		85,473		-		-	85,473
Prepaid expenses		162,571		405			 162,976
Total current assets		3,017,873		2,038			 3,019,911
Property and equipment, net		5,724,618		6,695,357			 12,419,975
Other assets							
Note receivable		477,000		-		(477,000)	_
Investment in limited liability company		800,925		-		(800,925)	_
Investments		530,943		-		-	530,943
Security and other deposits		20,750		207,560		-	228,310
Tax credit monitoring fees, net of \$36,506				54,785			 54,785
Total other assets		1,829,618		262,345		(1,277,925)	 814,038
Total assets	\$	10,572,109	\$	6,959,740	\$	(1,277,925)	\$ 16,253,924

# Consolidating Statement of Financial Position June 30, 2020

	Liberation Programs, Inc. and Associated Organizations	Elmcrest Terrace Supportive Housing, LLC and Subsidiary	Consolidating Eliminations	Total
Liabilities and Net Assets/Equity				
Current liabilities				
Notes payable - current portion	\$ 58,781	\$ -	\$ -	\$ 58,781
Refundable advance - PPP Refundable advance - grants	1,030,600 18,084	-	-	1,030,600 18,084
Accounts payable and accrued liabilities	1,158,404	- 217,214	<u>-</u>	1,375,618
, payana ana acci aca naamino	.,			.,0.0,0.0
Total current liabilities	2,265,869	217,214	-	2,483,083
Notes payable, net	2,493,828	2,619,825	(477,000)	4,636,653
Total liabilities	4,759,697	2,837,039	(477,000)	7,119,736
Net assets/equity				
Without donor restrictions	5,812,412			5,812,412
Total Liberation Programs, Inc. and Associated Organizations net assets	5,812,412	-	-	5,812,412
Controlling interest	-	800,925	(800,925)	-
Non-controlling interest		3,321,776		3,321,776
Total net assets/equity	5,812,412	4,122,701	(800,925)	9,134,188
Total liabilities and net assets/equity	\$ 10,572,109	\$ 6,959,740	\$ (1,277,925)	\$ 16,253,924

See Independent Auditor's Report.

## Consolidating Statement of Activities Year Ended June 30, 2021

	_	iberation		Elmcrest Terrace			
		ograms, Inc. I Associated		upportive using, LLC	Con	solidating	
		ganizations		Subsidiary		minations	Total
		garnzanorio	una	Capolalary		milationio	 rotar
Revenues without donor restrictions and other support							
Net patient service revenue	\$	6,128,543	\$	-	\$	-	\$ 6,128,543
DMHAS grant		2,895,048		-		-	2,895,048
Other federal and state funding		1,114,672		-		-	1,114,672
Contribution - PPP		1,030,600		-		-	1,030,600
Municipal grants		187,465		-		-	187,465
United Way contributions		52,461		-		-	52,461
Other contributions		363,631		-		-	363,631
Special events		242,995		-		-	242,995
In-kind contributions		28,001		-		-	28,001
Rental income		-		345,709		-	345,709
Other income		62,323		1,560		(42,000)	 21,883
Total revenues without donor restrictions and other support		12,105,739		347,269		(42,000)	 12,411,008
Expenses							
Program services		8,783,822		434,099		(45,833)	9,172,088
Management and general		1,846,577		43,290		-	1,889,867
Fundraising		163,716		-		-	163,716
Depreciation		350,714		184,692			 535,406
Total expenses		11,144,829		662,081		(45,833)	 11,761,077
Operating income (loss)		960,910		(314,812)		3,833	 649,931
Nonoperating activity							
Loss on sale of property and equipment		(41,819)					 (41,819)
Total nonoperating activity		(41,819)					(41,819)
Changes in net assets	\$	919,091	\$	(314,812)	\$	3,833	\$ 608,112

## Consolidating Statement of Activities Year Ended June 30, 2020

	Pro and	Liberation ograms, Inc. I Associated oganizations	S Ho	crest Terrace upportive using, LLC Subsidiary		solidating ninations		Total
Revenues without donor restrictions and other support								
Net patient service revenue	\$	6,483,096	\$	_	\$	_	\$	6,483,096
DMHAS grant	Ψ	2,729,632	Ψ	_	Ψ	_	Ψ	2,729,632
Other federal and state funding		256.870		_		_		256,870
Municipal grants		156,449		_		_		156,449
United Way contributions		50,583		_		_		50,583
Other contributions		245,041		_		_		245,041
Special events		324,648		_		_		324,648
In-kind contributions		68,387		_		_		68,387
Rental income		521		378,436		_		378,957
Other income		77,390		2,713		(42,000)		38,103
Total revenues without donor restrictions and other support		10,392,617		381,149		(42,000)		10,731,766
Expenses								
Program services		8,204,504		471,210		(44,842)		8,630,872
Management and general		1,503,474		56,732		-		1,560,206
Fundraising		209,537		-		-		209,537
Depreciation		368,124		192,173				560,297
Total expenses		10,285,639		720,115		(44,842)		10,960,912
Operating income (loss)		106,978		(338,966)		2,842		(229,146)
Nonoperating activity								
Loss on sale of property and equipment		(56,233)						(56,233)
Total nonoperating activity		(56,233)						(56,233)
Changes in net assets	\$	50,745	\$	(338,966)	\$	2,842	\$	(285,379)

## Consolidating Statements of Changes in Net Assets Years Ended June 30, 2021 and 2020

	an	Liberation Programs, Inc. and Associated Organizations		Elmcrest Terrace Supportive Housing, LLC		Elmcrest Terrace Controlling		ed Partnership n-controlling		Total crest Terrace Limited artnership	e 		Elmcrest Terrace Supportive Housing, LLC and Subsidiary						
		ithout donor restrictions		hout donor strictions		hout donor strictions		thout donor	Without donor restrictions				Consolidating eliminations			Total	Consolidating Eliminations		 Total
Net assets/equity, June 30, 2019	\$	5,761,667	\$	803,767	\$	810,545	\$	3,651,122	\$	4,461,667	\$	(803,767)	\$	4,461,667	\$	(803,767)	\$ 9,419,567		
Changes in net assets		50,745		(2,842)		(34)		(338,932)		(338,966)		2,842	_	(338,966)		2,842	 (285,379)		
Net assets/equity, June 30, 2020		5,812,412		800,925		810,511		3,312,190		4,122,701		(800,925)		4,122,701		(800,925)	9,134,188		
Changes in net assets		919,091		(3,833)		(31)		(314,781)		(314,812)		3,833		(314,812)		3,833	 608,112		
Net assets/equity, June 30, 2021	\$	6,731,503	\$	797,092	\$	810,480	\$	2,997,409	\$	3,807,889	\$	(797,092)	\$	3,807,889	\$	(797,092)	\$ 9,742,300		



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